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Relative impact of surgeon and hospital volume on operative mortality and complications following pancreatic resection in Medicare patients



Hemalkumar B. Mehta, PhD,^{a,*} Abhishek D. Parmar, MD, MS,^b Deepak Adhikari, MS,^{a,c} Nina P. Tamirisa, MD, MS,^a Francesca Dimou, MD,^{a,d} Daniel Jupiter, PhD,^e and Taylor S. Riall, MD, PhD^f

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ABSTRACT

Background: Surgeon and hospital volume are both known to affect outcomes for patients undergoing pancreatic resection. The objective was to evaluate the relative effects of surgeon and hospital volume on 30-d mortality and 30-d complications after pancreatic resection among older patients.

Materials and methods: The study used Texas Medicare data (2000-2012), identifying high-volume surgeons as those performing ≥ 4 pancreatic resections/year, and high-volume hospitals as those performing ≥ 11 pancreatic resections/year, on Medicare patients. Three-level hierarchical logistic regression models were used to evaluate the relative effects of surgeon and hospital volumes on mortality and complications, after adjusting for case mix differences.

Results: There were 2453 pancreatic resections performed by 490 surgeons operating in 138 hospitals. Of the total, 4.5% of surgeons and 6.5% of hospitals were high volume. The overall 30-d mortality was 9.0%, and the 30-d complication rate was 40.6%. Overall, 8.9% of the variance in 30-d mortality was attributed to surgeon factors and 9.8% to hospital factors. For 30-d complications, 4.7% of the variance was attributed to surgeon factors and 1.2% to hospital factors. After adjusting for patient, surgeon, and hospital characteristics, high surgeon volume (odds ratio [OR] = 0.54, 95% confidence interval [CI], 0.33-0.87) and high hospital volume (OR = 0.52; 95% CI, 0.30-0.92) were associated with lower risk of mortality; high surgeon volume (OR = 0.71, 95% CI, 0.55-0.93) was also associated lower risk of 30-d complications.

Conclusions: Both hospital and surgeon factors contributed significantly to the observed variance in mortality, but only surgeon factors impacted complications.

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^a Department of Surgery, University of Texas Medical Branch, Galveston, Texas

^b Department of Surgery, University of California, Oakland, California

^c Office of Biostatistics, Department of Preventive Medicine and Community Health, University of Texas Medical Branch, Galveston, Texas

^d Department of Surgery, University of South Florida, Tampa, Florida

^e Department of Preventive Medicine and Community Health, University of Texas Medical Branch, Galveston, Texas

f Department of Surgery, University of Arizona, College of Medicine—Tucson, Tucson, Arizona

^{*} Corresponding author. Department of Surgery, University of Texas Medical Branch, 301 University Boulevard, Galveston, TX 77555-0541. Tel.: +1 409 266 9647; fax: +1 409 772 8931.

Introduction

For complex surgical procedures, the influence of high surgeon and hospital volume on improved perioperative and postoperative outcomes is well established. Since the 1970s, a growing body of evidence has demonstrated an absolute mortality benefit when complex surgical procedures are performed at high-volume centers or by high-volume providers. These benefits have been identified in patients undergoing total hip replacement, ovarian cancer resection, and complex oncologic resections, including pancreatic resection. 9,10

Although studies have attempted to understand the relative contribution of surgeon and hospital volume on perioperative outcomes in patients undergoing pancreatic resection, the results have been discordant. 9-13 Most studies that evaluate surgeon and hospital volume have focused exclusively on in-hospital or 30-d mortality and concluded that both hospital and surgeon volume affect mortality independently; however, some studies have suggested little difference between the impacts of hospital or surgeon volume, or that surgeon volume may be more influential. 3,9,10 In addition, isolated studies have even demonstrated excellent outcomes at individual low-volume centers or with low-volume surgeons. 13 Finally, even among high-volume centers, significant variability in outcomes exists, suggesting that other factors are at play. 14,15 Therefore, it remains unclear that how much of the observed variation in mortality and complications is explained by hospital and surgeon volume, separately or in concert. Current recommendations from the Leapfrog group 16 emphasize increased hospital volume (≥11 pancreatic resection per year), but not surgeon volume, as a necessary component to improve operative outcomes for all complex surgical patients. In addition, no previous studies have addressed the relative effect of hospital and surgeon volume on complications after pancreatectomy.

We used Texas Medicare claims data (2000-2012) to determine the relative effects of surgeon and hospital volume factors on 30-d mortality and 30-d complications among patients aged 66 y and older undergoing pancreatic resection. We further partitioned the variance to understand how much of the variation in outcomes between surgeons and hospitals was explained by surgeon and hospital volume.

Methods

This study involved analysis of secondary data and was not considered human subjects research. It was thus exempt from review by the Institutional Review Board at the University of Texas Medical Branch.

Data source and study cohort

We performed a retrospective cohort study of all patients aged \geq 66 y who underwent pancreatic resection including pancreaticoduodenectomy, distal pancreatectomy, total pancreatectomy, and other pancreatectomies (International Classification of Diseases, Ninth Edition codes: 52.6, 52.7,

52.51-52.53, 52.59) in Texas between 2000 and 2012. Data were obtained from the Texas Medicare claims data. Medicare data do not include older adults who underwent pancreatic resections at Veterans Affairs hospitals, and therefore, these patients were not included in the cohort. Medicare files used for this study included the denominator file, the Medicare provider analysis and review file (MedPAR) for inpatient claims, the carrier claims file, and the outpatient Standard Analytical File. We excluded the following from the study cohort: (1) patients <66 y at the date of surgery; (2) patients not living in Texas; (3) patients with no identifiable surgeon from carrier file; and (4) patients with missing surgeon and hospital information.

Outcome measure

The study outcomes were 30-d mortality and 30-d complications. Both outcomes were defined within 30 d from the date of surgery. We also considered 90-d mortality outcome for sensitivity analysis. *International Classification of Diseases*, Ninth Revision, Clinical Modification (ICD-9-CM) codes used to identify complications are presented in Appendix 1.

Provider volume

Identifying the operating surgeon

MedPAR inpatient stay records do not include physician Unique Provider Identification Numbers (UPIN) or National Provider Identifiers. Therefore, the operating surgeon was identified using the UPIN or National Provider Identifiers and specialty code from carrier files. We linked the inpatient pancreatic resection record from MedPAR to carrier claims by date of surgery and procedure codes. All carrier claims filed by surgeons including general surgeons, surgical oncologists, and other surgical specialty were retained. If multiple surgeons had claims in the carrier file, the surgeon who billed the highest amount was designated as the performing surgeon. To handle new or retired surgeons, we identified the first and last claims for each surgeon by scanning all the claims associated with the surgeon in the carrier file for each year. If we did not find any claims from a surgeon in an entire calendar year, we assumed surgeon stopped practicing or performing pancreatectomies. We only considered the active time period for the surgeon to define surgeon volume. American Medical Association Masterfile was used to find surgeon characteristics through the crosswalk with UPIN.

Surgeon volume

Surgeons with an average Medicare volume of ≥ 4 pancreatic resections per year over the study period were considered high-volume surgeons. Previous studies have classified surgeons as high volume if they performed ≥ 5 pancreatic resections in a given year. ¹⁰ However, only 15 surgeons in Texas performed ≥ 5 pancreatic resections on Medicare patients in any given year. The Leapfrog Group evidence-based surgeon high-volume safety standard criterion for pancreatic resection is 2 per year. ¹⁶ As our volume estimates were based on Medicare patients and are therefore slightly lower than they would be if patients outside Medicare were included, we chose

 $\geq \! 4$ as the definition of high volume. We also performed sensitivity analysis by considering 5 as a cutoff value for high-volume surgeons.

Hospital volume

Hospitals with an average Medicare volume of \geq 11 pancreatic resections per year over the study period were considered high-volume hospitals. The Leapfrog Group evidence-based hospital referral safety standard criterion for pancreatic resection volume is \geq 11 per year. ¹⁶ Medicare volume and total volume for 14 procedures including pancreatic resection have been shown to be highly correlated at the hospital level (overall correlation coefficient = 0.97). Provider of service file from CMS was used to find hospital characteristics, including hospital type (profit, nonprofit, government), number of beds, and teaching status.

Covariates

Covariates included patient age, sex, and race/ethnicity (white, black, and Hispanic/other). Clinical characteristics included Elixhauser comorbidity index, indication for surgery (periampullary cancer versus other) and procedure type (pancreatic head resection, distal pancreatectomy, or pancreatectomy not otherwise specified). We used Walraven weights to derive a summary Elixhauser comorbidity score. Surgeon characteristics included surgeon's age, gender, specialty, and years of practice. Hospital characteristics included hospital type (profit, nonprofit, government), number of beds, and teaching status.

Statistical analysis

Patient characteristics were compared across surgeon and hospital volume (high *versus* low) using the chi-square test for categorical variables and the t test for continuous variables. Thirty-day mortality and 30-d complications were also compared across surgeon and hospital volume using the chi-square test and the Cochrane—Armitage trend test.

Hierarchical logistic regression models were used to account for the multilevel structure of the data and to adjust for clustering of patients clustered within surgeons, clustered within hospitals. Hierarchical modeling allows for the estimation and partitioning of variance in 30-d mortality and 30-d complication between the patient, surgeon, and hospital levels. To address issues with cross-classification in the 3-level model, surgeons who operated in more than one hospital were assigned to the hospital where they did the plurality of their cases. Cases performed by surgeon outside the assigned hospital were excluded. First, we constructed two separate null (not controlling for any covariates) 2-level hierarchical models (model 1, patients clustered within surgeons; model 2, patients clustered within hospitals) to determine variance attributable to the surgeon and hospital level while ignoring the other level. The intraclass correlation coefficient (ICC) was calculated using the threshold model assumption for binary outcomes for the null model. 19 The ICCs represent the percentage of the total variance in the outcome attributable to each level of the model in this case patients, surgeons, and hospitals. We next constructed a 3-level hierarchical model with patients clustered within surgeons, and surgeons clustered within hospitals, to partition variance at both the surgeon and hospital level. In contrast to 2-level models, the 3-level hierarchical model will truly partition variance at surgeon and hospital level as it correctly accounts for clustering. To the 3-level null hierarchical model, we first added patient characteristics, surgeon and hospital volumes; in the next model, we additionally added surgeon and hospital characteristics. Residual ICC was reported at surgeon and hospital level for each model to determine how much variance is attributed to the surgeon and hospital level after controlling for these other characteristics. The association of surgeon volume and hospital volume with outcome was reported using odds ratio after controlling for patient, surgeon, and hospital characteristics. In the full model, a cross-level interaction between surgeon and hospital volume was tested to determine if the effect of surgeon volume varied by hospital volume, but the interaction term was not statistically significant. We repeated these analyses separately for 30-d mortality and 30-d complications. We compared characteristics of the final cohort with excluded patients to address concerns of selection bias. We performed three sensitivity analyses (1) by modeling surgeon and hospital volume as continuous variables, (2) using 5 as a cutoff value to define surgeon volume, and (3) for 90-d mortality.

All P values were from two-sided tests. All statistical analyses were performed with SAS version 9.4 (SAS Inc., Cary, NC) and STATA 13 (StataCorp, College Station, TX).

Results

Patient characteristics

The study cohort included 2453 patients who underwent pancreatic resection in Texas from 2000 to 2012 (Fig. 1). Overall, the mean age of the cohort was 74.5 ± 5.6 y, 50.4% were males, and 84.8% were non-Hispanic whites. Of patients, 87.2% had at least one Elixahuser comorbidity. Table 1 demonstrates patient characteristics by surgeon and hospital volume. Patients operated on by high-volume surgeons were more likely to be white, more likely to have periampullary cancer and have pancreatic head resection than low-volume surgeons. Similar patterns of difference were observed between high-volume and low-volume hospitals.

Hospital and surgeon volume

Within the 138 hospitals, 490 surgeons performed pancreatectomies, with a median surgeon volume of three cases (interquartile range [IQR], 1-11). The median hospital volume for pancreactomy was 18 cases (IQR, 5-27). Although 4.5% of the surgeons were classified as high volume (≥4 cases per year), they performed 46.6% of all pancreatectomies. Similarly, 6.5% of the hospitals were classified as high-volume hospitals; however, they accounted for 58.3% of all pancreatic resections performed. Of the overall cohort, 39.1% of patients were operated on by low-volume surgeons in low-volume hospitals, 2.6% by high-volume surgeons in low-volume hospitals, 14.2% by low-volume surgeons in

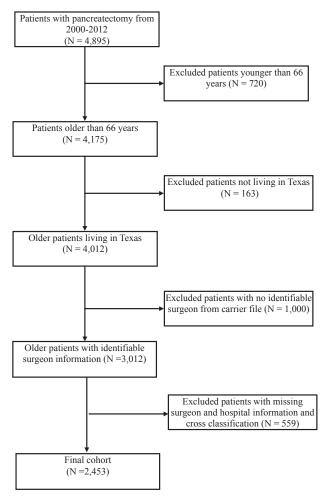


Fig. 1 – Cohort selection.

high-volume hospitals, and 44.1% by high-volume surgeons in high-volume hospitals. The proportion of pancreatic resections performed by high-volume surgeons at high-volume hospital increased from 23.2% in 2000 to 54.1% in 2012 (Appendix 3).

Thirty-day mortality and complications

The overall 30-d mortality was 9.0%, and the 30-d complication rate was 40.6%. Figure 2 A-D report the 30-d mortality and 30-d complication rate by surgeon and hospital volume. Unadjusted 30-d mortality was higher in low-volume surgeons compared to high-volume surgeons (12.6% versus 4.8%, P < 0.0001), and low-volume hospitals compared to highvolume hospitals (13.9% versus 5.5%, P < 0.0001; Fig. 2A). Similarly, the unadjusted rate of 30-d complications was higher in low-volume surgeons (44.5% versus 36.1%, P < 0.0001) and low-volume hospitals (44.6% versus 37.8%, P = 0.0007) compared to their high-volume counterparts (Fig. 2B). Figure 2C and D show the 30-d mortality and complication rates stratified by hospital volume and surgeon volume. The 30-d mortality was 14.0% for low-volume surgeons in lowvolume hospitals; this decreased to 12.7% for high-volume surgeons in low-volume hospitals, 8.9% for low-volume surgeons in high-volume hospitals, and 4.4% for high-volume

surgeons in high-volume hospitals (P < 0.0001; Fig. 2C). The 30-d complications were lowest for high-volume surgeons in high-volume hospitals (P < 0.0001; Fig. 2D).

Hierarchical logistic regression models

Thirty-day mortality

Table 2 reports the proportion of the variance in-hospital mortality that is attributable to the surgeon and hospital level (all measureable and unmeasurable surgeon and hospital characteristics), and how much is explained by hospital and surgeon volume. In the null 2-level hierarchical models, 21.8% of the variance in mortality was attributed to the surgeon factors (patients clustered within surgeons), and 13.7% of the variance was attributed to the hospital factors (patients clustered within hospitals). The 3-level null model accurately accounted for clustering of patients, surgeons, and hospitals and found that 8.9% and 9.8% of the variance in mortality was attributed to surgeon and hospital factors, respectively. This indicates that variation in mortality was attributed to both surgeon and hospital level factors equally. The remaining 81.3% variance was attributed at patient level. In the 3-level hierarchical model, controlling for measurable patient characteristics had little impact on residual ICC at both the surgeon and hospital level compared to the null model. Controlling for surgeon and hospital volume explained most of the variation at surgeon level (residual ICC = 1.1%) and some at hospital level (residual ICC = 5.2%). This shows that 88.3% (9.4-1.1/9.4) and 42.9% (9.1-5.2/9.1) of variance in mortality was explained at surgeon and hospital level, respectively, when both surgeon and hospital volume were added to the model. Controlling for additional surgeon and hospital characteristics further reduced ICC at surgeon and hospital level (Table 2).

When all patient, surgeon and hospital characteristics were included in the model, high surgeon volume was associated with 46% reduction in odds of mortality (odds ratio [OR], 0.54; 95% confidence interval [CI] = 0.33-0.87) compared to low-volume surgeons, and high hospital volume was associated with 48% reduction in the odds of 30-d mortality (OR, 0.52; 95% CI = 0.30-0.92) compared to low-volume hospitals (Table 3).

30-d complications

The unadjusted 3-level hierarchical model showed that 4.2% of variation in 30-d complications was attributed to the surgeon level, and 1.7% of variation was attributed to the hospital level. Because very low variation was attributed to surgeon and hospital levels, we did not further partition the variance. In the model that controlled for all covariates, high surgeon volume was associated with lower odds of 30-d complications (OR, 0.71; 95% CI = 0.55-0.93), but hospital volume was not associated with 30-d complication (OR, 0.95; 95% CI = 0.69-1.30; Table 3).

Sensitivity analyses

We performed sensitivity analysis by considering surgeon and hospital volume as continuous variables. Results are similar to our main analysis: surgeon and hospital volume are associated with 30-d mortality, and only surgeon volume is associated with complications (Appendix 4). Using 5 as a cutoff to

Characteristics (%)	Surgeon	ı volume	P value	Hospita	P value	
	Low volume (<4)	High volume (≥4)		Low volume (<11)	High volume (≥11)	
Sample size, N	1309	1144		1023	1430	
Age group						
<70	22.1	21.2	0.763	20.7	22.5	0.376
70-74	30.5	32.1		31.3	31.2	
75-79	27.7	28.2		27.4	28.3	
>80	19.6	18.5		20.6	18.0	
Male	51.3	49.5	0.378	51.2	49.9	0.506
Race/ethnicity						
White	82.2	87.8	0.0005	81.2	87.3	0.0002
Black	9.4	6.9		10.2	6.9	
Hispanic/others	8.4	5.3		8.6	5.8	
Periampullary cancer	68.2	71.1	0.127	68.1	70.6	0.198
Procedure						
Pancreatic head resection	60.0	67.7	< 0.0001	58.6	67.1	< 0.0001
Distal pancreatic resection	29.4	20.5		31.2	21.0	
Pancreatectomy not specified	10.6	11.8		10.2	11.9	
Summary Elixhauser comorbidity score, $mean \pm SD$	4.5 ± 6.2	4.4 ± 5.7	0.812	4.2 ± 5.9	4.6 ± 6.0	0.068
Individual Elixhauser comorbiditie	es*					
Congestive heart failure	7.9	5.0	0.004	7.9	5.5	0.018
Hypertension	64.3	70.4	0.002	62.5	70.5	< 0.0001
Hypothyroidism	14.1	18.4	0.004	13.1	18.2	0.0007
Solid tumor without metastasis	28.7	35.0	0.0008	26.5	35.3	<0.0001
Coagulopathy	2.7	4.4	0.022	2.6	4.1	0.059

Only significant comorbidities are presented in this table. Please refer Appendix 2 for the full list of comorbidities.

define high-volume surgeon showed similar results compared to 4 cutoff. In the final model that controlled for patient, surgeon and hospital characteristics, high-volume surgeons (OR, 0.47; 95% CI = 0.28-0.77) and high-volume hospitals (OR, 0.54; 95% CI = 0.31-0.93) were associated with lower odds of 30-d mortality; high surgeon volume (OR, 0.71; 95% CI = 0.54-0.93) was associated with lower 30-d complications and high hospital volume (OR, 0.93; 95% CI = 0.68-1.27) had no effect on 30-d complications. For 90-d mortality, both surgeon (either 4 or 5 cutoff to define high surgeon volume) and hospital volume were associated with lower odds of mortality. Adjusted 30-d and 90-d mortality variation by hospitals is reported in Appendix 5.

Discussion

Our study used multilevel modeling to evaluate the association of surgeon and hospital volume with 30-d mortality and complications following pancreatectomy. Furthermore, this is the first study that partitions the variance at both the surgeon and hospital levels to better understand the relative contribution of both levels in the observed variation in outcomes. In

multilevel models, both hospital and surgeon volume contributed significantly to the observed variance in mortality and only surgeon volume contributed for complications. Our study demonstrates that, in Texas Medicare beneficiaries undergoing pancreatectomy, high hospital volume and high surgeon volume is associated with lower 30-d mortality, and high surgeon volume is associated with lower 30-d complications.

Multiple prior studies have identified the volume-outcomes relationship in pancreatic surgery, and the results are contradictory. A systematic review and meta-analysis which evaluated the effect of surgeon and hospital volume on postoperative mortality reported that higher hospital volume was associated with lower postoperative mortality (OR, 0.32; 95% CI, 0.16-0.64), and surgeon volume was not significantly associated with postoperative mortality (OR, 0.46; 95% CI, 0.17-1.26). Nathan *et al.* used multilevel modeling to assess the relative contributions of the two volume groups for complex hepatobiliary surgery, including pancreatectomy. Using the State Inpatient Databases across three states, the authors observed an effect of both surgeon (OR, 0.30; P < 0.001) and hospital (OR, 0.32; P < 0.001) volume on mortality for patients who underwent pancreatectomy. However, after

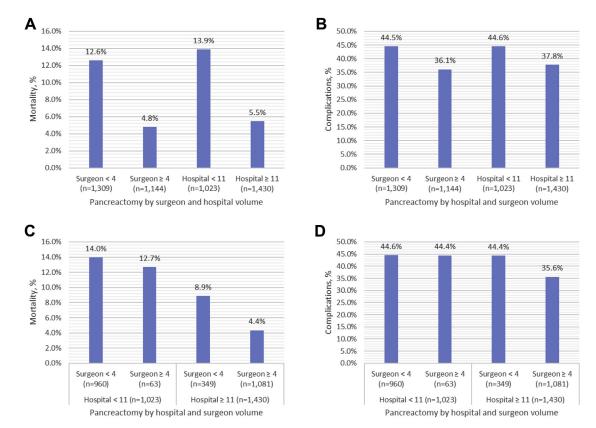


Fig. 2-30-d mortality and complications by hospital and surgeon volume. (A) Mortality by surgeon and hospital volume. (B) Complications by surgeon and hospital volume. (C) Mortality by surgeon volume stratified by hospital volume. (D) complications by surgeon volume stratified by hospital volume. (Color version of figure is available online.)

adjusting for surgeon volume, the association between hospital volume and mortality was no longer observed, suggesting that surgeon volume played a greater role in determining mortality.⁹

Birkmeyer *et al.* used hierarchical regression modeling to identify the effect of surgeon volume on operative mortality for pancreatic resection using hospital volume as a fixed effect in a cohort of national Medicare patients and found that both surgeon (low-volume OR, 2.31; 95% CI, 1.43-3.72) and hospital (low-volume OR, 2.34; 95% CI, 1.38-3.99) volume were significant predictor of operative mortality.³ Eppsteiner *et al.* used national inpatient sample data and performed propensity score matching to reduce selection bias. The authors reported

that high-volume surgeons (OR, 0.49; 95% CI, 0.28-0.83) and high-volume hospitals (OR, 0.55; 95% CI, 0.32-0.97) were associated with lower in-hospital mortality. Our study results were consistent with these two studies and showed that both surgeon and hospital volume were associated with lower risk of 30-d mortality.

Pancreatic surgery demands both technical competency as well as extensive, adjunctive perioperative care. Birkmeyer et al. proposed that in surgery, there is a balance of the technical skill of the surgeon and the need for intensive perioperative care.³ For some procedures (carotid endarterectomy), technical skill outweighs the need for specific hospital-based resources, whereas in others (lung lobectomy), the likelihood

Table 2 — Hierarchical multilevel models to partition percentage of variance in 30-d mortality at surgeon and hospital level.								
	Null model	Controlling for patient characteristics	Controlling for patient characteristics, surgeon volume, hospital volume	Controlling for patient characteristics, surgeon volume, hospital volume, surgeon and hospital characteristics				
2-Level model (patient, surgeon)								
Residual ICC (% variance) – surgeon	21.8%	_	_	_				
2-Level model (patient, hospital)								
Residual ICC (% variance) – hospital	13.7%	_	_	-				
3-Level model (patient, surgeon, hospita	1)							
Residual ICC (% variance) – surgeon	8.9%	9.4%	1.1%	0.4%				
Residual ICC (% variance) – hospital	9.8%	9.1%	5.2%	3.9%				

 $Table \ 3-Three-level\ hierarchical\ logistic\ regression\ models\ to\ determine\ the\ association\ of\ surgeon\ and\ hospital\ volume\ with\ of\ 30-d\ mortality\ and\ 30-d\ complications.$

	30-d mortality					30-d c	complications			
	Model controlled for patient characteristics		Model controlled for patient, surgeon and hospital characteristics		Model controlled for patient characteristics		Model controlled for patient, surgeon and hospital characteristics			
	OR	95% CI	OR	95% CI	OR	95% CI	OR	95% CI		
Surgeon volume										
Low (<4)	Ref		Ref		Ref		Ref			
High (≥4)	0.54	0.33-0.86	0.54	0.33-0.87	0.70	0.53-0.94	0.71	0.55-0.93		
Hospital volume										
Low (≤10)	Ref		Ref		Ref		Ref			
High (>10)	0.50	0.30-0.84	0.52	0.30-0.92	0.92	0.68-1.23	0.95	0.69-1.30		
Patient characteristics										
Age group										
<70	Ref		Ref		Ref		Ref			
70-74	1.24	0.78-1.95	1.22	0.77-1.92	1.03	0.82-1.30	1.03	0.82-1.30		
75-79	1.51	0.96-2.37	1.49	0.95-2.34	1.06	0.83-1.34	1.05	0.83-1.33		
>80	2.60	1.64-4.10	2.56	1.62-4.05	1.40	1.08-1.82	1.36	1.05-1.77		
Patient gender										
Male	Ref		Ref		Ref		Ref			
Female	0.80	0.60-1.07	0.79	0.59-1.06	0.88	0.74-1.04	0.88	0.74-1.04		
Race/ethnicity										
White	Ref		Ref		Ref		Ref			
Black	1.08	0.65-1.80	1.08	0.65-1.80	1.17	0.86-1.59	1.13	0.84-1.54		
Hispanic/others	1.01	0.59-1.74	1.04	0.60-1.81	0.88	0.63-1.22	0.88	0.63-1.23		
Periampullary cancer	0.63	0.45-0.88	0.63	0.45-0.88	0.67	0.55-0.82	0.68	0.56-0.83		
Procedure										
Pancreatic head resection	Ref		Ref		Ref		Ref			
Distal pancreatic resection	0.76	0.52-1.11	0.76	0.52-1.11	0.68	0.55-0.85	0.71	0.57-0.88		
Pancreatectomy not specified	1.22	0.77-1.94	1.23	0.78-1.96	0.87	0.66-1.14	0.90	0.68-1.11		
Summary Elixhauser comorbidity score	1.01	0.98-1.03	1.01	0.99-1.03	1.02	1.01-1.03	1.02	1.01-1.04		
Surgeon characteristics										
US trained (ref: yes)			0.88	0.54-1.46			0.71	0.52-0.97		
Surgeon gender										
Male			Ref				Ref			
Female			0.84	0.36-1.98			1.52	0.94-2.46		
Surgeon specialty										
General surgery			Ref				Ref			
Other			0.84	0.52-1.36			0.76	0.58-1.00		
Surgeon's age			0.96	0.89-1.04			1.02	0.98-1.07		
Surgeon's year of practice			1.04	0.97-1.11			0.99	0.95-1.03		
Hospital characteristics										
Hospital type										
Nonprofit			Ref				Ref			
Profit			0.85	0.51-1.42			1.26	0.89-1.77		
Government			0.86	0.47-1.56			0.99	0.70-1.41		
Hospital bed size										
<200			Ref				Ref			
200-350			1.06	0.59-1.91			0.79	0.52-1.20		
351-500			0.75	0.40-1.40			0.76	0.51-1.14		
								(continued		

Table 3 — (continued)								
		30-	у		30-d c	omplication	ons	
	Model controlled for patient characteristics		Model controlled for patient, surgeon and hospital characteristics		Model controlled for patient characteristics		Model controlled for patient, surgeon and hospital characteristics	
	OR	95% CI	OR	95% CI	OR	95% CI	OR	95% CI
>500	_		0.75	0.40-1.38			0.62	0.41-0.93
Hospital status								
Major			Ref				Ref	
Minor			0.67	0.38-1.17			0.62	0.44-0.88
No teaching			0.73	0.40-1.33			0.53	0.37-0.78

for postoperative complications outweighs intraoperative technical demands. Pancreatic surgery lies in the middle of this spectrum, demanding both technical expertise and vigilant postoperative care.

Our findings regarding the effect of hospital and surgeon volume on complications is novel and adds additional insight. We found that surgeon volume played an important role in reducing complications, whereas hospital volume was not significantly associated with lower rates of complications. This suggests that lower mortality observed at high-volume hospitals occurs for two reasons. First, high-volume hospitals have more high-volume surgeons and, as a result, lower complication rates.

Second, hospital factors are likely play a critical role in "rescuing" patients, with higher failure to rescue rates at lowvolume hospitals. Failure to rescue, defined as the proportion of patients who died from a complication in those who suffered a complication, has been identified as a viable measure of quality of care. ^{21,22} Previous studies illustrate that because of the high likelihood for postoperative complications, hospital resources, and surgeon expertise in identifying and managing pancreatic surgery pancreatic surgery complications is essential in lowering failure to rescue rates. 20,22-24 The high-volume hospitals' ability to better rescue patients is supported by our findings. Low-volume surgeons at highvolume hospitals had lower mortality rates (8.9%) than highvolume surgeons in low-volume hospitals (12.7%). This indicates that hospital resources are more important in rescuing patients regardless of surgeon expertise.

Our study has several limitations. Unlike previous studies, we used a cohort of Medicare beneficiaries within a single state and our findings may not be generalizable to patients undergoing pancreatic resection elsewhere across the country. In addition, although our study is limited to a discussion of hospital volume as an isolated quality metric, these findings should be taken in the context of likely improved access to resources among high-volume centers; volume may be a proxy for other factors impacting care. Medicare volume is a proxy of total hospital volume, and therefore, we may have misclassified the true volume of the hospitals. However, several prior studies have showed that Medicare volume reasonably reflect overall volume of the hospital.^{2,25,26} From the initial cohort, we excluded nearly half of the patients while applying different exclusion criteria. We excluded 38.8% of patients (1559 of 4012) because of lack of surgeon data due

to no enrollment of beneficiary in part B (1000), missing information on surgeons and removal of cross-classified surgeons (559). This may have led to selection bias. Therefore, we compared patient characteristics of the final cohort (n=2453) with excluded patients (n=1559) and both groups were comparable, thus alleviating some concerns of selection bias (Appendix 6). Multiple prior studies have illustrated that hospital volume can be associated with improved outcomes but only when it is related to increased staffing and hospital supportive measures. Pancreatectomy-specific complications such as pancreatic fistula and delayed gastric emptying were not analyzed as it is difficult to identify specific complications from claims data. Unlike previous studies, we could not classify surgeons and hospitals into low, medium, and high volume due to small sample size. 3,9

Conclusions

With increasing attention on outcomes-based performance coupled with the need to improve the delivery of quality care, it is imperative to identify the distinction between hospital and surgeon volume effects. Our study contributes to the existing literature on the complex interplay between the impacts of hospital volume, surgeon volume, and traditional outcomes for patients undergoing pancreatic resection. Both hospital and surgeon factors contributed significantly to the observed variance in mortality but not complications. Surgeon volume and hospital volume were associated with lower mortality but only surgeon volume was associated with lower complication rates. The small proportion of the variance in complications due to hospital factors and the lack of association of hospital volume with complications suggests that patient-level and disease-level factors, and surgeon volume primarily contribute to complications and that observed differences in mortality are due to hospital and surgeon ability to rescue a patient once complications occur.

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Supplementary data

Supplementary data related to this article can be found at http://dx.doi.org/10.1016/j.jss.2016.05.008.

Disclosure

The authors reported no proprietary or commercial interest in any product mentioned or concept discussed in the article.

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